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October 3, 2019

The Board of Commissioners of Public Utilities  
Prince Charles Building  
120 Torbay Road, P.O. Box 21040  
St. John's, NL A1A 5B2

**Attention: Ms. Cheryl Blundon**  
**Director Corporate Services & Board Secretary**

Dear Ms. Blundon:

**Re: Rate Mitigation Options and Impacts Review**  
**Slide Presentation – Power Advisory**

Enclosed please find an original and five additional copies of the Slide Presentation to be used by Power Advisory at the public hearing.

If you have any questions, please feel free to contact the undersigned.

Yours truly,

**Nalcor Energy**

A handwritten signature in blue ink, appearing to read "MH", enclosed within a blue oval scribble.

for Peter Hickman  
Senior VP, Chief Legal Officer  
& Corporate Secretary  
/bds

cc: Paul Coxworthy, Industrial Customer Group  
Kelly Hopkins, Newfoundland Power Inc.  
Dennis Browne, QC, Consumer Advocate